

Macquarie Club (Dubbo) Limited

ABN 50 000 243 756

Annual Report

For the Year Ending

31st December 2023

Notice of Annual General Meeting

AGM Agenda

Presidents Report

Committee Reports

Accountants Report and Financial Statements

Audit Report

Macquarie Club (Dubbo) Limited

ABN 50 000 243 756

Registered Office: 313 Macquarie Street Dubbo NSW 2830

Notice of Annual General Meeting

Notice is hereby given that the **Annual General Meeting** of the company will be held at 313 Macquarie Street Dubbo on 10th **March 2024 commencing at 9.30am.**

Business:

1. To Confirm the minutes of the 2023 Annual General Meeting
2. To Consider the Presidents Report
3. To receive and adopt the financial statements of the company for the year ended 31st December 2023 together with the reports of the directors.
4. Appointment of Auditor
5. Election of President, Directors and Patrons

Office Bearers for 2023

Patrons	E McManus and Richard (Dick) Smith
President	Christopher Condon
Vice Presidents	Stephen Smith
Treasurer	Neil Musgrave
Directors	Aaron Semmler, Trish Morris, Adam Cochrane, Greg Bloink, Karen Meredith, Joanne Evans

By Order of the Board

Christopher Condon

President

Members are reminded that only those who are financial Members may vote at the Annual General Meeting.

AGM Agenda

- 1. Open Meeting**
- 2. Apologies**
- 3. Minutes silence for departed friends and Members**
- 4. Minutes of the 2023 AGM**
- 5. Business arising**
- 6. Presidents Report**
- 7. Financial Report**
- 8. Appointment of Auditor**
- 9. Election of Officers (Appoint scrutineers if required)**
- 10. Appoint Club Patrons**
- 11. General Business, including Director's expenses and any other General Business**

ABN: 50 000 243 756
Phone: 02 6882 1019
Email: manager@macquarieclub.com.au



Address: 313 Macquarie Street
Dubbo NSW 2830
PO Box 697

Presidents Report | The Macquarie Club | F/Y 2023

On behalf of The Macquarie Club (Dubbo) Ltd Board of Directors, I have much pleasure in presenting the 2023 F/Y Annual Report to our valued Members.

The Board of the Macquarie Club together with our amazing Management and Staff, continue to work very hard on your behalf. Despite the current economic head winds, and the high cost of living expenses, our Club continues to defy these trends with strong double-digit growth in all revenue streams, particularly in the bars, gaming, and function profit centres, which has aligned with our strategic and operational planning objectives.

Our Board and Management remain totally focussed on the future as we continue to carry out numerous major improvements and upgrades for the benefit of our members and their guests. We will continue to remain focussed on our defined strategies whilst concentrating on the critical elements of our business including our brand identity, diversification, people, culture, and community that together will ensure a successful future for our Club.

Reflecting on the past impacts of Covid 19's business interruptions, our financial operating performances across our core assets resulted in the Club recording a very pleasing record cash profit of \$536,113.00. We strive and continue to make excellent progress in driving and delivering growth, and that combined with a prudent capital management approach, underpins our ongoing commitment to offer real value to our members.

Accordingly, I confirm and advise the revenue and profit outcomes for F/Y 2023, with the following highlights:

Financials 2023:

- Net Profit* for the F/Y 2023 **\$320,001** *allowing for depreciation, the Club produced an actual Cash Profit of ***\$536,113.00**
- Total Revenue & Other Income - **\$1,955,975.00**
- Bar Sales - **\$1,112,927.00**
- Poker Machine Net Income - **\$646,335.00**
- Club Remains **100% Debt Free**
- Club has an **Approved \$250,000 Bank Overdraft Facility**
- Club Membership 2023 is at approximately **1,500 Members**
- Capital Expenditure 2023 - **\$813,400.58**
- Sponsorship Expenditure 2023 - **\$27,000.00**

Our aim is to continue improving our trading profitability to ensure we have the financial capacity to provide a sustainable future for ongoing improvements and diversification of our Club. Our offerings and services must remain relevant, and the incredible results detailed above have been achieved over the 2023 financial year, through the ongoing support of our Members, who continue to commit their patronage of our Club week in, week out.

As alluded to previously, significant capital expenditure of \$546,000 {Construction \$396,000 / Fit-Out \$141,721} was committed on the construction of a new 200 m2 outdoor western deck with seating capacity of approximately 200 patrons. It is noted that this major upgrade was fully paid for via our 2023 trading cash flows.

In addition, the Club has also acquired an additional four gaming machine entitlements at \$120,000 in line with our approved compliment of 21 EGM's - as well the purchase of an additional four new gaming machines at \$110,000, that were installed in November 2023, and are now fully paid for.

General Upgrades completed from January 2023 – December 2023:

- ❖ New Outdoor 200 M2 Western Deck
- ❖ New Deck Furniture {Tables / Stools / Chairs}
- ❖ New BOSE Sound System
- ❖ New Large 3 x 100 Inch Deck TV Screens
- ❖ New Large 3 x 75 Inch Bar TV Screens
- ❖ New Night Lights x 4 for No 2 Bowling Green
- ❖ New Office Data Cabinet
- ❖ New Poker Machines x 4
- ❖ New Air-conditioning Split Systems x 1
- ❖ New Various Greenkeeping Equipment
- ❖ Upgrade to Security System
- ❖ Upgrade to Electronic Key Systems
- ❖ Upgrades to Public Address System
- ❖ Upgrades to Bowling Green Shade Covers
- ❖ Upgrades to EFTPOS Facilities

Sponsorships:

- ❖ Newtown Soccer Club
- ❖ East Dubbo Hockey Club
- ❖ Dubbo Field & Game Club
- ❖ Dubbo Junior AFL Club
- ❖ Macquarie Club Touch Football Team
- ❖ Dubbo "Well Crafted" Punters Club
- ❖ Macquarie Club Darts Club
- ❖ Can Assist
- ❖ Domestic Violence Shelter Contributions

Sponsorship is a great source of additional revenue, and I am pleased to advise that the Club has recently added the Newtown Soccer Club to our existing sponsorship list. We continue to make a compelling case for local sponsorship of sporting and community clubs to foster new members and additional revenue streams for our Club. To date, our investment in the abovementioned Clubs is paying dividends and we will continue to seek further opportunities in 2024 and beyond.

Administration:

- ❖ Ongoing Management & Administration Performance Reviews
- ❖ Annual Leave Liability Cash Provisioning
- ❖ Utilities Liability Cash Provisioning - (Rates / Water / Insurances)
- ❖ Capital Works Cash Provisioning
- ❖ Term Deposit Account
- ❖ Responsible Gaming Fund Provisioning
- ❖ Upgrade of Operating Cash Floats

Bowls:

I have always maintained that we should never lose sight of the fact that Lawn Bowls is the cornerstone of our Club. I take this opportunity to thank the Ladies and Men's Committees within our Club and particularly Pat Ryan, Ruth Shanks, Bob Storch and Lindsay Burden for their invaluable dedication and effort. This is what ensure this sport remains relevant and affordable to all our members.

We congratulate the following Club Champions for 2023:

Macquarie Club Men's Bowls | Club Champions 2023:

Singles: Mick Williams.

Pairs: Mick Williams, Trevor Tink.

Triples: Adam Cochrane, Daniel Smith, John Schrieber.

Fours: Ernie Tink, Aaron Hutchins, Roger Webber, John Schrieber.

Macquarie Club Women's Bowls | Club Champions 2022:

Singles: Pat Ryan | Runner Up: Margaret McManus.

Singles {Minor}: Theresa Gaio | Runner Up: Di Hildebrandt

Pairs: Ruth Shanks, Lois Clarke | Runner Up: Rosslyn Joseph, Therese Gaio.

Consistency Singles {Major}: Ruth Shanks | Runner Up: Rosslyn Joseph.

Consistency Singles {Minor}: Daphne Dunbar | Runner Up: Di Hildebrandt.

District Level: Mid-West Pairs Runner Ups: Pat Ryan, Ruth Shanks.

District Level: Mid-West Singles: Ruth Shanks.

The Macquarie Club is well known for its social Bowls atmosphere and a great way to enjoy a relaxing day playing the sport that you love. There is always the opportunity to meet new friends or catch up with old mates from the past for a casual roll up, or simply enjoy a drink in the friendly atmosphere of our Club.

Once again, a sincere thank you to our amazing Greenkeeper Dan Smith, along with his very loyal "assistants" Mick Pilon, Dale Miller, and Max Low. These gentlemen go far beyond the call of duty ensuring that our Bowls events are held on first class Greens with their attention to detail being second to none. We are very much looking forward to the joint hosting of the NSW State Championships that commence on the 17TH of March 2024.

In addition, a big thank you to our game day volunteers for their enthusiasm and genuine dedication to our Club and the game of Lawn Bowls. Our volunteers have worked tirelessly throughout the 2023 year to ensure our events are run smoothly and visiting Clubs are made most welcome.

Tennis:

Social Tennis caters for a wide range of abilities who just love to play, but without the competitive element. Our Tennis courts are a place for members and their guests to have fun, meet new people or exercise with old friends in a great social setting. The goal of our Club on and off the courts, is to promote the encouragement of community orientated activities that strengthen our culture and welcomes everyone in a fun and engaging manner.

Macquarie Club Chinese Restaurant:

The Club wishes to extend our sincere thanks to Michael, Daisy, and their Staff for delivering the best Chinese cuisine in Dubbo. The popularity of their Restaurant in and around Dubbo, is a testament to the quality of their food and service.

Vale:

To all of our members who have lost family, good friends and loved ones during the year. On behalf of the Board of Directors, Management, Staff, and fellow members, I offer our deepest sympathy for your loss. To our members who are currently on the sick list, we wish you a speedy recovery and hope to see you around the Club again shortly.

Management & Staff:

We offer a huge thank you to our Secretary / Manager, Chantelle Warner who has done an outstanding job throughout the past twelve months. Chantelle together with Assistant Secretary / Manager, Scott Warner both strive and continue to take the Club's revenues and standards to heights that have never before been witnessed at our Club. They have brought a strong work ethic and style to our Club by leading by example and for that we are sincerely grateful. Chantelle and her team continue to have the unwavering support of the Board.

To our very loyal Staff, I would like to extend my utmost gratitude to you all for your hard work that you continually contribute. The very success of our Club would not be possible without your dedication in delivering an exceptional customer experience.

Board of Directors:

As President, it is with great pride that I congratulate the Board of Directors for a job well done. The success we are experiencing today could not be possible without your ongoing contributions through many hours of meetings and discussions. Your Board has been instrumental in supporting Management with a clear priority of ensuring that our Club remains healthy, relevant, and sustainable.

Thank you to our Directors:

Stephen Smith
Aaron Semmler
Adam Cochran
Karen Meredith

Neil Musgrave
Trish Morris
Greg Bloink
Joanne Evans

I would also like to take a moment to pay tribute to our past and retiring Board Members who, whilst no longer Directors, remain very active as Members and Mentors to both myself and our current Board. Their ongoing commitment to the success of our Club is greatly appreciated and cannot be highlighted enough. In particular, there are never many weeks that go by that I am not seeking counsel from our Past Presidents & Club Patrons, Earl McManus, and Dick Smith.

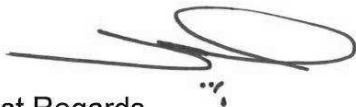
I also once again take this opportunity to recognise our Club Accountants, Ryan & Rankmore, and in particular Roger Estens and Barbara Wonderly. Roger and Barbara have been simply amazing in continually assisting us throughout the year. A huge and sincere thank you to you both.

Thank you to my wife Jeanagh for your patience and support of my Club role.

In final, to all our valued and loyal Members, thank you for making a difference with your continued support and loyalty during the past year. You make this Club what it is today and are crucial to why this Club continues to be successful.

It is an honour and privilege to be your Club President.

Please show your appreciation by attending the AGM to be held at the Macquarie Club on Sunday 10TH March 2024 at 9.30 AM.



Kindest Regards

Christopher Condon
Club President
The Macquarie Club (Dubbo) Ltd
0448 600600

Macquarie Mens Bowling Club – Presidents Report

Once again it gives me pleasure to present my 2023 presidents report to such an amazing club and group of people.

A big thank you to Dan Smith for giving us the best greens in Zone 4 and beyond and also the help in running of tournaments and championships.

Burdo, what can I say mate, you have done an amazing job this year, without you we wouldn't be where we are today.

To our head of catering Turbo, thanks mate for the effort you put in.

To Roger and Ernie, thanks for your input and help.

I could go on thanking people all day but this club being the way it is everyone is willing to chip in when needed.

To Chris and his board, thanks for the help all year, the back deck is a wonderful addition, now for some outside toilets.

Chantelle and your staff, thanks for the great service all year, especially in the state playoffs.

To all championship winners, Congratulations on a job well done. Our pennant teams did the club proud competing with pride and passion, Division 4 needing all of that in the zone playoffs in Orange.

I wish everyone a safe and happy 2024. Let's make it another successful year.

Go the Rats.

Bob Storch

Dubbo Macquarie Womens Bowling Club March 2024

This report is for the 2023 year and also an update on where the Ladies Club is now.

We had, as usual, a very happy and successful year even though our numbers have reduced. As there was no discussion re the combination of mens' and womens' clubs, we carried on, with business as usual.

Our Championship results are as follows and Congratulations to all

Major Singles	Winner	Pat Ryan
	Runner Up	Margaret McManus
Minor Singles	Winner	Therese Gaio
	Runner Up	Di Hildebrandt
Pairs	Winners	Ruth Shanks and Lois Clarke
	Runners Up	Rosslyn Joseph and Therese Gaio
Consistency Singles		
Major	Winner	Ruth Shanks
	Runner Up	Rosslyn Joseph
Minor	Winner	Daphne Dunbar
	Runners Up	Di Hildebrandt

At District Level

Mid-West Pairs Championship Runners Up Pat Ryan and Ruth Shanks

Mid West Singles Runner Up Ruth Shanks

The Club held a special meeting on 7th March, 2024.

As there are only 4 people who are interested in playing at District level, and all others were only wishing to play social bowls the following resolution was carried.

That Macquarie Womens Bowling Club cease affiliation with NSW Bowling Association and therefore also Mid West District and continue as a Social bowling club. This will save the members and the Club Ltd affiliation fees that are not warranted.

Our ladies are very interested to continue playing socially on Wednesday mornings and also we have other social activities with which we are involved. We would love to have other women join us for happy bowls and socialisation.

We want to dispel the rumours that we have closed!!!!

Ruth Shanks AM and Pat Ryan

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Financial Statements

For the Year Ended 31 December 2023

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Contents

For the Year Ended 31 December 2023

	Page
Financial Statements	
Directors' Report	1
Auditor's Independence Declaration under Section 307C of the Corporations Act 2001	3
Statement of Profit or Loss and Other Comprehensive Income	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Notes to the Financial Statements	8
Directors' Declaration	21
Independent Audit Report	22
Schedules	24

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Directors' Report 31 December 2023

The directors present their report on Macquarie Club (Dubbo) Limited for the financial year ended 31 December 2023.

1. General information

Information on directors

The names of each person who has been a director during the year and to the date of this report are:

Chris Condon

Stephen Smith

Aaron Semmler

Neil Musgrave

Trish Morris

Greg Bloink

Adam Cochrane

Karen Meredith

Joanne Evans

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal activities

The principal activity of Macquarie Club (Dubbo) Limited during the financial year was to provide amenities usually associated with a sporting club.

No significant changes in the nature of the Company's activity occurred during the financial year.

Members' guarantee

Macquarie Club (Dubbo) Limited is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$20 for members that are corporations and \$20 for all other members, subject to the provisions of the company's constitution

At 31 December 2023 the collective liability of members was \$26,740 (2022: \$15,120).

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

**Directors' Report
31 December 2023**

2. Other items

Meetings of directors


During the financial year, 10 meetings of directors were held. Attendances by each director during the year were as follows:

	Directors' Meetings	
	Number eligible to attend	Number attended
Chris Condon	10	10
Stephen Smith	10	7
Neil Musgrave	10	8
Trish Morris	10	6
Aaron Semmler	10	7
Greg Bloink	9	9
Adam Cochrane	10	7
Karen Meredith	9	6
Joanne Evans	9	7

Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 31 December 2023 has been received and can be found on page 3 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director: 
Chris Condon

Director: 
Stephen Smith.

Dated 19 February 2024

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Auditor's Independence Declaration under Section 307C of the Corporations Act 2001 to the Directors of Macquarie Club (Dubbo) Limited

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2023, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.



Joshua Comyns
Partner

19 February 2024

Charlestown, NSW

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 31 December 2023

		2023	2022
	Note	\$	\$
Revenue	4	1,955,975	1,770,335
Cost of sales		(556,592)	(432,000)
Employee benefits expense	5	(481,852)	(413,462)
Depreciation and amortisation expense	5	(216,113)	(215,730)
Other expenses		(373,771)	(373,193)
Finance costs	5	(7,646)	(7,230)
Profit/(loss) before income tax		320,001	328,720
Income tax expense		-	-
Profit/(loss) for the year		320,001	328,720
Other comprehensive income, net of income tax			
Total comprehensive income/(loss) for the year		320,001	328,720

The accompanying notes form part of these financial statements.

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Statement of Financial Position 31 December 2023

		2023	2022
	Note	\$	\$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	6	221,777	255,248
Trade and other receivables	7	13,587	12,398
Inventories	8	32,063	29,715
Other financial assets		10	10
Other assets	9	14,625	12,855
TOTAL CURRENT ASSETS		282,062	310,226
NON-CURRENT ASSETS			
Property, plant and equipment	10	2,175,180	1,581,765
TOTAL NON-CURRENT ASSETS		2,175,180	1,581,765
TOTAL ASSETS		2,457,242	1,891,991
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	11	201,212	82,711
Borrowings	12	126,549	(793)
Employee benefits	13	13,937	12,353
Other liabilities	14	1,018	3,195
TOTAL CURRENT LIABILITIES		342,716	97,466
NON-CURRENT LIABILITIES			
TOTAL LIABILITIES		342,716	97,466
NET ASSETS		2,114,526	1,794,525
EQUITY			
Retained earnings		2,114,526	1,794,525
TOTAL EQUITY		2,114,526	1,794,525

The accompanying notes form part of these financial statements.

Statement of Changes in Equity
For the Year Ended 31 December 2023

2023

	Note	Retained Earnings \$	Total \$
Balance at 1 January 2023		<u>1,794,525</u>	<u>1,794,525</u>
Profit attributable to members of the entity		<u>320,001</u>	<u>320,001</u>
Balance at 31 December 2023		<u><u>2,114,526</u></u>	<u><u>2,114,526</u></u>

2022

	Note	Retained Earnings \$	Total \$
Balance at 1 January 2022		<u>1,465,805</u>	<u>1,465,805</u>
Profit attributable to members of the entity		<u>328,720</u>	<u>328,720</u>
Balance at 31 December 2022		<u><u>1,794,525</u></u>	<u><u>1,794,525</u></u>

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Statement of Cash Flows For the Year Ended 31 December 2023

	2023	2022
Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:		
Receipts from customers	1,950,492	1,768,757
Payments to suppliers and employees	(1,406,978)	(1,218,530)
Interest received	2,118	451
Interest paid	(7,646)	(7,230)
Net cash provided by/(used in) operating activities	20 <u>537,986</u>	<u>543,448</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of property, plant and equipment	(699,708)	(227,657)
Proceeds from disposal of asset	909	-
Net cash used by investing activities	<u>(698,799)</u>	<u>(227,657)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from borrowings	127,342	-
Repayment of borrowings	-	(191,761)
Net cash used by financing activities	<u>127,342</u>	<u>(191,761)</u>
Net increase/(decrease) in cash and cash equivalents held	(33,471)	124,030
Cash and cash equivalents at beginning of year	<u>255,248</u>	<u>131,218</u>
Cash and cash equivalents at end of financial year	6 <u><u>221,777</u></u>	<u><u>255,248</u></u>

The accompanying notes form part of these financial statements.

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

The financial report covers Macquarie Club (Dubbo) Limited as an individual entity. Macquarie Club (Dubbo) Limited is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The functional and presentation currency of Macquarie Club (Dubbo) Limited is Australian dollars.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

The financial statements are general purpose financial statements - simplified disclosure requirements that have been prepared in accordance with the Australian Accounting Standards and the *Corporations Act 2001*.

2 Summary of Significant Accounting Policies

(a) Income Tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

(b) Leases

Lease payments for operating leases, where substantially all of the risks and benefits remain with the lessor, are charged as expenses on a straight-line basis over the life of the lease term.

(c) Revenue and other income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the Company and specific criteria relating to the type of revenue as noted below, has been satisfied.

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

All revenue is stated net of the amount of goods and services tax (GST).

Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

1. Identify the contract with the customer
2. Identify the performance obligations
3. Determine the transaction price
4. Allocate the transaction price to the performance obligations
5. Recognise revenue as and when control of the performance obligations is transferred

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

2 Summary of Significant Accounting Policies

(c) Revenue and other income

Revenue from contracts with customers

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

Sale of goods - Bar

Revenue is recognised on transfer of goods to the customer as this is deemed to be the point in time when risks and rewards are transferred and there is no longer any ownership or effective control over the goods.

Donations

Donations and bequests are recognised as revenue when received.

Interest revenue

Interest is recognised using the effective interest method.

Rendering of services

Revenue in relation to rendering of services is recognised depending on whether the outcome of the services can be estimated reliably. If the outcome can be estimated reliably then the stage of completion of the services is used to determine the appropriate level of revenue to be recognised in the period.

If the outcome cannot be reliably estimated then revenue is recognised to the extent of expenses recognised that are recoverable.

Subscriptions

Revenue from the provision of membership subscriptions is recognised when received during the financial year.

Grant revenue

Government grants are recognised at fair value where there is reasonable assurance that the grant will be received and all grant conditions will be met. Grants relating to expense items are recognised as income over the periods necessary to match the grant to the costs they are compensating. Grants relating to assets are credited to deferred income at fair value and are credited to income over the expected useful life of the asset on a straight-line basis.

(d) Finance costs

Finance cost includes all interest-related expenses, other than those arising from financial assets at fair value through profit or loss.

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

2 Summary of Significant Accounting Policies

(e) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the statement of financial position.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(f) Inventories

Inventories acquired at no cost, or for nominal consideration are valued at the current replacement cost as at the date of acquisition, which is the deemed cost.

(g) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

Items of property, plant and equipment acquired for nil or nominal consideration have been recorded at the acquisition date fair value.

Where the cost model is used, the asset is carried at its cost less any accumulated depreciation and any impairment losses. Costs include purchase price, other directly attributable costs and the initial estimate of the costs of dismantling and restoring the asset, where applicable.

Land and buildings

Land and buildings are measured using the cost model.

Plant and equipment

Plant and equipment are measured using the cost model.

Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the assets useful life to the Company, commencing when the asset is ready for use.

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

2 Summary of Significant Accounting Policies

(h) Financial instruments

Financial instruments are recognised initially using trade date accounting, i.e. on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Impairment of financial assets

At the end of the reporting period the Company assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets at amortised cost

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial assets original effective interest rate.

Impairment on loans and receivables is reduced through the use of an allowance accounts, all other impairment losses on financial assets at amortised cost are taken directly to the asset.

Subsequent recoveries of amounts previously written off are credited against other expenses in profit or loss.

Available-for-sale financial assets

A significant or prolonged decline in value of an available-for-sale asset below its cost is objective evidence of impairment, in this case, the cumulative loss that has been recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment. Any subsequent increase in the value of the asset is taken directly to other comprehensive income.

(i) Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is an evidence of an impairment indicator for non-financial assets. Where an indicator exists and regardless for indefinite life intangible assets and intangible assets not yet available for use, the recoverable amount of the asset is estimated.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

The recoverable amount of an asset or CGU is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

2 Summary of Significant Accounting Policies

(j) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(k) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

3 Critical Accounting Estimates and Judgments

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key estimates - impairment of property, plant and equipment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

4 Revenue and Other Income

Revenue from continuing operations

	2023	2022
	\$	\$
Sales revenue		
- sale of goods	1,112,927	949,708
- poker machine revenue	646,335	652,264
- member subscriptions	18,123	12,168
	<u>1,777,385</u>	<u>1,614,140</u>
Finance income		
- other interest received	2,118	451
Other revenue		
- donations received	1,078	709
- other trading revenue	175,394	155,035
	<u>176,472</u>	<u>155,744</u>
Total Revenue & Other Income	<u><u>1,955,975</u></u>	<u><u>1,770,335</u></u>

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

5 Result for the Year

The result for the year includes the following specific expenses:

	2023	2022
	\$	\$
Cost of sales	556,592	432,000
Other expenses:		
Employee benefits expense	481,852	413,462
Depreciation expense	216,113	215,730
Other finance costs	7,646	7,230

6 Cash and Cash Equivalents

Cash on hand	119,714	129,546
Bank balances	102,063	125,702
	<u>221,777</u>	<u>255,248</u>

7 Trade and Other Receivables

CURRENT		
Trade and other receivables	8,587	7,398
Deposits	5,000	5,000
Total current trade and other receivables	<u>13,587</u>	<u>12,398</u>

8 Inventories

CURRENT		
Stock on hand at cost	32,063	29,715

9 Other assets

Prepayments	14,625	12,855
-------------	--------	--------

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

10 Property, plant and equipment

	2023	2022
	\$	\$
LAND AND BUILDINGS		
Freehold land		
At cost	364,500	364,500
Total Land	<u>364,500</u>	<u>364,500</u>
Buildings and improvements		
At cost	1,398,825	877,551
Accumulated depreciation	(370,211)	(315,000)
Total buildings and improvements	<u>1,028,614</u>	<u>562,551</u>
Total land, buildings and improvements	<u>1,393,114</u>	<u>927,051</u>
PLANT AND EQUIPMENT		
Plant and equipment		
At cost	2,243,984	1,955,730
Accumulated depreciation	(1,461,918)	(1,301,016)
Total plant and equipment	<u>782,066</u>	<u>654,714</u>
Total property, plant and equipment	<u><u>2,175,180</u></u>	<u><u>1,581,765</u></u>

(a) Movements in carrying amounts of property, plant and equipment

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land	Buildings	Plant and Equipment	Total
	\$	\$	\$	\$
Year ended 31 December 2023				
Balance at the beginning of year	364,500	562,551	654,714	1,581,765
Additions	-	521,274	292,126	813,400
Disposals	-	-	(3,872)	(3,872)
Depreciation expense	-	(55,211)	(160,902)	(216,113)
Balance at the end of the year	<u><u>364,500</u></u>	<u><u>1,028,614</u></u>	<u><u>782,066</u></u>	<u><u>2,175,180</u></u>

Note - as at 31 December 2023, \$113,692 of additions to property, plant and equipment is accounted for in trade payables - note 11.

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

11 Trade and Other Payables

	2023	2022
	\$	\$
Current		
Trade payables	169,637	43,413
GST payable	8,867	26,565
Other payables	22,708	12,733
	<u>201,212</u>	<u>82,711</u>

12 Borrowings

Bank overdraft	126,549	-
Credit cards	-	(793)
Total current borrowings	<u>126,549</u>	<u>(793)</u>

13 Employee Benefits

Provision for annual leave	<u>13,937</u>	<u>12,353</u>
----------------------------	---------------	---------------

14 Other Liabilities

Income in advance	<u>1,018</u>	<u>3,195</u>
-------------------	--------------	--------------

15 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$20 each towards meeting any outstandings and obligations of the Company. At 31 December 2023 the number of members was 1337 (2022: 756).

16 Key Management Personnel Remuneration

The remuneration paid to key management personnel of Macquarie Club (Dubbo) Limited during the year is as follows:

Short-term employee benefits	101,487	110,131
Long-term benefits	10,839	10,826
	<u>112,326</u>	<u>120,957</u>

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

17 Auditors' Remuneration

	2023	2022
	\$	\$
Remuneration of the auditor - KLM Accountants, for:		
- auditing or reviewing the financial statements	5,450	5,100

18 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 31 December 2023 (31 December 2022: None).

19 Related Parties

Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The company had no transactions with related parties during the year.

20 Cash Flow Information

Reconciliation of result for the year to cashflows from operating activities

	2023	2022
	\$	\$
Profit for the year	320,001	328,720
Cash flows excluded from profit attributable to operating activities		
Non-cash flows in profit:		
Depreciation and amortisation expense	216,113	215,730
Loss on disposal of asset	2,963	-
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	(1,189)	905
- (increase)/decrease in other assets	(1,770)	(12,855)
- (increase)/decrease in inventories	(2,348)	(11,353)
- increase/(decrease) in trade and other payables	4,809	19,386
- increase/(decrease) in other liabilities	(2,177)	(2,032)
- increase/(decrease) in employee benefits	1,584	4,947
Cashflows from operations	537,986	543,448

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

Notes to the Financial Statements For the Year Ended 31 December 2023

21 Events after the end of the Reporting Period

The financial report was authorised for issue on 19 February 2024 by the Board of Directors.

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

22 Statutory Information

The registered office of and principal place of business of the company is:
313 Macquarie Street, Dubbo NSW 2830

Macquarie Club (Dubbo) Limited


ABN: 50 000 243 756

Directors' Declaration

The directors of the entity declare that:

1. The financial statements and notes, as set out on pages 4 to 18, are in accordance with the *Corporations Act 2001* and:
 - (a) comply with Australian Accounting Standards - Simplified Disclosure Requirements; and
 - (b) give a true and fair view of the financial position as at 31 December 2023 and of the performance for the year ended on that date of the entity.
2. In the directors' opinion, there are reasonable grounds to believe that the entity will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director

Chris Condon

Director

Stephen Smith

Dated 19 February 2024

Macquarie Club (Dubbo) Limited

Independent Audit Report to the members of Macquarie Club (Dubbo) Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Macquarie Club (Dubbo) Limited (the Company), which comprises the statement of financial position as at 31 December 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 31 December 2023 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards - Simplified Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards - Simplified Disclosure Requirements. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report


Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



Joshua Comyns
Partner

Charlestown, NSW
19 February 2024

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

For the Year Ended 31 December 2023

Profit and Loss Detailed Statement

	2023	2022
	\$	\$
Sales		
Sale of goods - bar	1,112,927	949,708
Less: Expenses		
Cost of sales	556,592	432,000
Gross Profit	556,335	517,708
Other operating income/(expenses):		
Interest income	2,118	451
Poker machine revenue	646,335	652,264
Member subscriptions	18,123	12,168
Donations	1,078	709
Keno commission	43,717	33,228
Tennis courts	10,906	15,099
ATM commission	17,938	14,230
TAB commission	15,487	14,674
Gaming GST rebate	17,180	17,180
Rent	29,614	30,481
Green Fees	8,835	6,479
Chocolate machine commission	3,134	78
Rebates - CUB / Lion	28,524	20,973
Grants	-	1,000
Sundry income	59	1,612
Affiliation fees	(9,527)	(11,176)
Advertising and sponsorship	(26,629)	(52,149)
ATM rent	(984)	(930)
Audit fees	(6,000)	(4,800)
Badge draw	(9,274)	(7,273)
Bank charges	(6,392)	(5,289)
Bookkeeping and accounting	(13,900)	(17,600)
Cleaning	(3,919)	(3,716)
Computer and IT costs	(6,977)	(8,747)
Consultancy fees	(40)	-
Depreciation - Buildings & Plant	(101,582)	(93,778)
Depreciation - Poker Machines	(114,531)	(121,952)
Donations	(6,452)	-
Electricity	(29,472)	(27,559)
Entertainment	(30,650)	(33,183)
Filing fees	(308)	(253)
Gas	(1,897)	(1,796)
Hire of plant	(684)	-
Honarium fees	(3,000)	(3,000)
Insurance	(20,168)	(15,097)
Interest	(7,646)	(7,230)
Legal costs	(310)	-
Loss on Disposal of Assets	(2,963)	-
Members amenities	(4,228)	(5,083)

Macquarie Club (Dubbo) Limited

ABN: 50 000 243 756

For the Year Ended 31 December 2023

Profit and Loss Detailed Statement

	2023	2022
	\$	\$
Members promotions and drink vouchers	(31,620)	(9,255)
Pest control	(1,535)	(873)
Poker machine monitoring fees	(11,638)	(9,249)
Postage, printing and stationery	(8,204)	(11,256)
Rates - council	(15,965)	(14,389)
Raffle prizes	(500)	(545)
Greens and gardens	(19,349)	(19,833)
Poker machines	(39,549)	(39,643)
Buildings - r & m	(23,489)	(28,304)
Plant and sundries	(4,156)	(6,207)
Replacements	(2,532)	(1,394)
Security costs	(365)	(3,909)
Secretarial Services	-	(1,000)
Sky racing and foxtel	(21,879)	(16,731)
Staff training and amenities	(11,666)	(15,976)
Subscriptions	(449)	(1,725)
Sundry expenses	(2,664)	(3,040)
Telephone	(1,206)	(1,186)
Travelling and meeting expenses	(509)	(756)
Uniforms	-	(2,927)
Waste removal	(4,389)	(3,318)
Wages - bar	(292,085)	(252,476)
Wages - cleaning	(39,418)	(35,225)
Wages - greens	(82,767)	(62,846)
Leave provisions	(1,584)	(4,947)
Superannuation contributions	(43,327)	(35,363)
Workers compensation	(11,004)	(6,630)
	(236,334)	(188,988)
Profit / (Loss) before income tax	320,001	328,720